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18 *can be reviewed in the SFU Archives located at the Burnaby Mountain campus.*

19 **Introduction by Professor Cook**

20 Well, we have ourselves today Mr. Gordon McNabb who is presently the Senior Assistant Deputy  
21 Minister in the Department of Energy Mines and Resources. A very daunting title, but it's nice to see that  
22 even though it's such a title, he's flesh and blood.

23 **Mr. McNabb:** I'm glad to get out of Ottawa too.

24 It's nice that this man's name has been mentioned to me just about by everybody else who has  
25 participated in the program. Get Gordon McNabb they all say, because Gordon McNabb has had, in one  
26 way or another (speaking to Larry Higgins, said) get Gordon McNabb because he's the one responsible  
27 for the mess, and so it goes. Then of course there were comments on the other side too. Gordon McNabb  
28 has been with the energy, been involved in energy matters since 1954, at least since 1954 in any case,  
29 when he was a member of the Water Resources Branch in 1964 and in various capacities. The Water  
30 Resources Branch was in fact staged in part of the Department of Northern Affairs and Natural  
31 Resources, and or the Department of Northern Affairs and National Resources.

32 **Mr. McNabb:** National, yes.

33 You see it written both ways. And while he was with the Water Resources Branch, he was the  
34 principle advisor to the federal government, both the Diefenbaker government, and the Pearson  
35 government in the negotiations for the Columbian River Treaty. And he also is the man who wrote, or at  
36 least was responsible for the production of the comments on General McNaughton's article on the

37 proposed Columbian River Treaty. So those of you who are McNaughton`s fans I guess you`d have a  
38 chance to advocate questions about the comments about McNaughton, the McNaughton article. And he  
39 was also, along with Maxwell Cullen, responsible for the production of the presentation: The Columbian  
40 River Treaty and Protocol, A Presentation, amongst many other things. In 1966, the department, the  
41 Water Resources Branch went to the Department of Energy Mines and Resources so that constitutes his  
42 rise to the top ranks of the Department of Energy Mines and Resources.

43 He`s also since 1964 the chairman of the Canadian section of the Columbian River Treaty  
44 Permanent Engineering Board. So I think it`s probably fair to say that Gordon MacNabb can speak with  
45 some authority on the Columbia River Treaty and the negotiations of it, and subsequent developments. So  
46 without any further comment on my part, I`ll hand it over to Gordon MacNabb.

47 **CRT Lecture 13: Gordon MacNabb**

48 Well thank you and I`m glad for the invitation to be here. I`m only sorry that because of the  
49 sensitivity of the subject, the fact that the Treaty has always been embroiled in politics, that it was not  
50 thought advisable that I should participate in an open session like your other speakers have. I personally  
51 would have welcomed the opportunity, but I certainly ... you understood when you sent the invitation, I  
52 hope the rest of you do, that it is sometimes very awkward for a public servant to comment on subjects  
53 such as this. I was called by the Press about a week ago on matters relating to oil pricing and the  
54 statement by your Attorney General wrote here that the federal government was following up on it`s  
55 initiatives of the January 1<sup>st</sup> ministers meeting. My comment to the Press was “yes, we are not doing it on  
56 the ministerial level, but certainly officials are meeting and we`re getting ready for the next session”. And  
57 the headline in the paper the next day was, “McNabb brushes aside Alex McDonald”! So you can see how  
58 things get drawn, taken out of proportion.

59 So I`m slightly rusty on this subject and I hope that your questioning will get rid of some of the  
60 cobwebs. I have been involved in, with the subject for something like 20 years but I really haven`t had the  
61 time and, how I should I admit, the necessity of looking back too much recently. So while at one time I  
62 had all the facts and figures on the tip of my tongue, it may take a while today to pull them out of the red  
63 or the green and the blue books in front of me. And I am advised that both of these documents... this is  
64 the one the presentation that was prepared for the External Affairs committee, and the other one is just a  
65 compendium of related documents, both in your library. I would think that anybody that really wants to  
66 try and understand the Treaty and why it evolved the way it did, should look at those documents. And the  
67 other document I think you should all look at if you`re really interested in it, are the very massive  
68 transcripts of the hearings that were held before the Standing Committee on External Affairs, which went  
69 on for a number of weeks during which not only the government`s case was put forward, but all of the  
70 people who were arguing against the Treaty had their day in court. And it makes for very interesting  
71 reading for someone who is really interested in this subject.

72 I must admit that every now and then an article does appear that really gets my back up. I`ve seen  
73 a few recently emanating from here in your series of talks, but there seemed to be three general areas of

74 criticism and I'll try and touch on all of those quickly today and then turn it over as soon as I can to  
75 questioning. But those three areas would be first of all selection of the project themselves... and this takes  
76 us back to the old argument of the Treaty plan vs. the so-called McNaughton plan. The second one relates  
77 to the calculation of the benefits under the Treaty, calculation of the flood control benefits coming to  
78 Canada, the downstream power benefits coming to Canada. And the third one relates to the sale of the  
79 power benefits to the United States utilities, and the adequacy or the lack of it of those revenues in  
80 relation to the costs being incurred in British Columbia. So I'll go through those as quickly as possible  
81 because I don't want to bore you with a lot that's been said to you already in your previous sessions. And  
82 unfortunately I'm not aware of the detail that people have gone into at those sessions. All I know is  
83 what's in the Press, and I've learned not to trust that too much.

84 First of all, on the selection of projects, and I guess I can declare both my experience in this  
85 connection, and also the bias that might flow from that experience, that I have been involved in  
86 interpreting the initial surveys that were done by people like Bill Chin back in the 50's and plotting the  
87 topography of the dam sites, looking at possible designs for the power projects themselves. Which  
88 included projects on the Columbia itself, and on the Kootenay in Canada... so my knowledge of the pros  
89 and cons of the various sites goes back to that extent... some 20 years back. And the McNaughton Plan  
90 was one that really evolved from the report put together by engineers for the International Joint  
91 Commission. At that time, they studied three proposals; one that didn't have any diversion of the  
92 Kootenay River, and I hope you're all familiar enough with the topography that I don't have to point out  
93 the areas of diversion. One did not involve any flooding of the Kootenay in Canada, or any diversion of  
94 the Kootenay over to the Columbia. One involved diversion at a site called Copper Creek, which is just  
95 below that Canal Flats diversion arrow that you see at the right hand side of the map. And one involving  
96 diversions (I hope this wire is long enough)... diversions brought about by a dam at this site on the  
97 Kootenay coupled with a dam up here on the Columbia, forming a common reservoir right up to  
98 Kootenay river across the headwaters, across the Canal Flats to south of Windermere lake. Coupled with a  
99 further project on the East Kootenay which would trap the inflow of tributaries such as the Elk, and pump  
100 the water from this reservoir back up into these, and therefore work its way back down the Columbia  
101 system in Canada, rather than going down through the United States. And that is the system of projects  
102 that eventually became known as the McNaughton plan.

103 But I found over the years that really people have not understood what was entailed in the  
104 McNaughton plan, and why the decision was made, basically by the BC Government, not to go with it.  
105 First of all there was a matter of flooding. As you can see by that map, it would entail the flooding of the  
106 East Kootenay Valley, the Rocky Mountain Trench, from a point almost at the border of the United States  
107 right back up across Canal Flats. I believe the distance is something like 150 miles. It would have  
108 inundated 86,600 acres of land above the normal water service, and impeded transportation etcetera. On  
109 the other hand we were faced with a situation with which valley do you flood? Do you flood the Arrow  
110 Lakes valley or do you flood the East Kootenay valley, there wasn't much choice. We couldn't have said  
111 we don't do either or we wouldn't have a Treaty at all, and we were trying to develop a Treaty.

112 In the case of the Arrow Lakes, the land area that was flooded, and here it was complicated

113 because we have a natural lake there already which fluctuates quite widely during normal stream flow  
114 conditions. But with the High Arrow Dam we inundated 22,000 acres of land above what is the normal  
115 water surface of the lake, and about 27,000 acres above what is the normal surface elevation at the time of  
116 the growing season, so you have to select your basis of departure, your point of departure. Of course in  
117 the Treaty plan along with the Arrow Lakes flooding, there is flooding caused by Libby. The United  
118 States as part of the Treaty undertaking insisted on having flood control protection on the lower Kootenay  
119 River in the United States. There were 2 ways of providing it, one was with the proposed McNaughton  
120 dams in Canada, the other was with the Libby project in the United States, which would involve some  
121 flooding back into Canada. I've seen in many articles figures of 18,000 acres, 20,000 acres of flooding in  
122 Canada. The actual flooding is, the last recollection I had was 13,700 acres. And the forebay has stayed  
123 the same elevation, so I'm sure that's still the factor.

124           So you can see from those when you look at the two reservoirs strictly on the basis of land that  
125 would be inundated, the Treaty selection involved about half of the flooding that the McNaughton  
126 proposal would have involved. And at the time the decision was made, the ministers responsible in British  
127 Columbia looked at both the valleys they came back and said to the British Columbia Canada group that  
128 were negotiating that there was no way they could envisage the flooding of the East Kootenay Valley. As  
129 we looked at the pros and cons of these projects on a number of points, not just the amount of acreage  
130 flooded, we looked at the recreational potential, and again I don't know how many of you are familiar  
131 with that part of the country, but Windermere Lake is one of the few large warm water lakes within easy  
132 access of places such as Calgary. It's quite a favourite recreational area, yet I found in talking to people in  
133 Calgary who have cornered me and been strong proponents of the McNaughton plan, that they have  
134 cottages on Windermere lake, and the fact that that plan would have put their cottages under 90 feet of  
135 water, they had never heard of it.

136           So I think that in retrospect, if I had the selection to make again on the basis of recreation and  
137 accepting the fact that there is a recreation potential on Arrow Lakes, which has been effective to some  
138 extent, you cannot build a power reservoir without effecting the recreational potential of the lake, that still  
139 the damage of the flooding of the Windermere and the whole of the East Kootenay Valley would have  
140 been much greater than what has happened in the Arrow Lakes valley. And I might add here that the dams  
141 in the East Kootenay valley would have been the most extreme upstream storages in the whole Columbia  
142 River system. And to get the maximum economy from your power system you will operate it always to  
143 draw down your upstream reservoirs first. That allows you to keep your head at your lower generating  
144 stations as high as possible and therefore get the most kilowatt hours and peaking potential out of those  
145 projects. So the dams on the East Kootenay Valley and in the McNaughton proposal would have been  
146 drawn down first. They would have been drawn down starting almost as soon as the spring freshet was  
147 over. So they would have been drawn down during the recreational season and you would have had large  
148 areas of reservoir exposed at the time you normally would have wanted a stable surface water level for  
149 recreational purposes.

150           With regards to agriculture, you'll find our comments in the blue book on agricultural needs.  
151 Neither valley really presented the major agricultural potential. If I recall correctly the comments made

152 about the East Kootenay Valley were that if irrigation could be provided they were capable of supporting  
153 low cost, or low value crops, and we had the Department of Agriculture look at the Arrow Lakes valley  
154 and, with the exception of small isolated pockets, they looked upon it as a subsistence farming in that  
155 valley. The one area they did put a considerable value on for agriculture is in the Creston area, the  
156 Creston flats. And of course it is not affected by either the Treaty plan or the McNaughton plan, but it is  
157 protected now at least by the Libby reservoir in Canada and United States. And where I've heard a lot of  
158 talk about the flood damage in the United States prevented in 1972, it's interesting we haven't heard any  
159 comment about what flood damage was prevented in Canada by the Libby dam at Creston and I hope you  
160 all know your geography enough that I don't have to point these out to you, and also at Trail I might say.

161 Diversion, of course the essence of the McNaughton plan was that we would maintain control of  
162 the waters of the Kootenay River. And we were all great admirers of General McNaughton and it was I  
163 think very painful for all of us involved in supporting the government's plan that we found ourselves on  
164 the other side of the table from him. But one thing that did not enter into the General's way of thinking,  
165 certainly not at that time, was economics. We have always maintained in the cost figures at that time, and  
166 I'm sure into the cost figures today if we were to do it over again, would show that the increment of  
167 power that would have been produced by those reservoirs in the East Kootenay compared to the  
168 increment of cost involved, the power would not have been economic.

169 And yet under the Treaty, we have maintained the right to make diversions of the Kootenay  
170 River. We can divert 20% of the flow of the Kootenay River at the United States border at Canal Flats...  
171 first arrow at the right-hand side of the map after 20 years, in other words in 1984... 10 years away now,  
172 and that diversion would be 20% flow of the Kootenay. After the termination of the initial term of the  
173 Treaty (60 years) we can divert 75% of the water, and that would be diversion at the Bull River site,  
174 which would be involved at Luxor, in other words you're getting back to the McNaughton plan, and  
175 eventually in 80 years, if we deem it advisable we can go right back to the McNaughton plan. So while  
176 we did not think the maximum diversion was economic or wise at the time, either for environmental  
177 conditions, or on power economics, the Treaty did preserve the right to make those diversions in the  
178 future.

179 Personally I'd be very surprised if any of the diversions are made. And not because of any legal  
180 complications with the United States... just my own feeling, that even the most economic diversion (and  
181 it always appeared economic) and that is the diversion at the Canal Flats. And here again you have to  
182 understand the topography of the area, a very flat area of about 1 mile separating the headwaters of the  
183 Columbia river from the Kootenay river. In fact it gets its name from the fact that there was at one time a  
184 very shallow navigation canal built across the divide. So it's not much of an engineering problem to put a,  
185 almost a dike, across the Kootenay at that point, and divert the flows above down the Columbia. But in so  
186 doing you'd be diverting unregulated flows which peak at quite high volumes at that point, it's mountain  
187 run off, down the upper Columbia valley, and it's a very meandering river at that point. I know the  
188 environmentalists and certainly the water fowl people would be up in arms because it is quite a nesting  
189 area. It would sure straighten out some of the meanders of that river, and I think would play a bit of havoc  
190 with the recreational area on Windermere Lake. All I'm saying while the potential is there, and perhaps

191 strictly on power generational terms it would be very economic because it adds a lot of water to a power  
192 plant at Mica already constructed, I'd be surprised to see it take place in the future. So if it's not attractive  
193 to make that type of diversion now I just thank God we decided not to make the maximum diversion 10  
194 years ago.

195 We looked at industrial implications of the two plans, and there really wasn't that much to chose  
196 between the two, except when you take water away from the Kootenay River and you'll notice once it  
197 enters the United States, it comes back into Canada, and goes through power plants in the lower Kootenay  
198 and near Trail. You are taking water away really from the industrial heartland of that country, and under  
199 the Treaty the water stays there, it's regulated through the Libby dam, and BC Hydro is currently in the  
200 position of building a Canal Plant to get more power out of the Kootenay river in Canada which is close  
201 to the industrial needs in that area.

202 Fish and wildlife considerations certainly played an important role in my way of thinking and I  
203 can only assume they played a significant role in the BC Government's thinking. And these are tabulated  
204 in this blue book and I don't think I should take all your time, but I give you one example: deer. We went  
205 down the list of species, deer, elk, moose, sheep, goat, water fowl, grouse, you name it. We compared the  
206 Treaty projects, to the Dorr / Bull River / Luxor area. And deer, this was done in 1963 in that area,  
207 estimated kill of deer in the section from the Canal Flats to the international boundary, all of which would  
208 have been flooded by the McNaughton plan. This is an annual kill 7,560 deer, minimum desirable kill  
209 9,752, probably maximum kill 16,000 -18,000. Same thing all the way down. So their estimates made at  
210 that time that the potential of the Dorr Bull River Luxor area for big game alone which has been  
211 approximated by an official of the provincial department to represent an annual recreational expenditure  
212 of about 8 million dollars. Now depends on what you think about killing deer to begin with as to whether  
213 or not that's an attribute.

214 So I have not noticed that in the Press, coming out of your series of seminars much debate about  
215 the McNaughton plan as opposed to the Treaty plan. I don't know whether if this is an accurate  
216 assessment, maybe that's an old issue now, but all I can say is that perhaps very unwittingly, we were  
217 environmentalists ahead of our time. Because certainly if you were to do an environmental assessment of  
218 the Treaty and the diversion - McNaughton plan at this time, there is no doubt in my mind that you would  
219 end up with the Treaty plan. There is no way that people would allow the whole of the East Kootenay  
220 Valley in British Columbia to be flooded. I'm glad to come back to any questions on that later on.

221 On the benefit calculation, I have noticed in the Press clippings a lot of talk of flood control  
222 benefits for one. And here again you would have to go back to go thorough all the details of what went  
223 into that, into the documents relating to the Columbia Treaty. And the history on that really starts with the  
224 International Joint Commission, who went through... I guess it was about 2 years of negotiations, to  
225 develop what they called their principles for the division of benefits from an international development of  
226 the Columbia River. They called for such things, such very basic things as a splitting of the benefits, in  
227 other words, they calculate the flood control benefits produced in the United States by the regulation of  
228 water in Canada, calculate the dollar benefit on an average annual basis, and that Canada should be

229 credited with one half of these benefits. Now you can ask what's the rationale of dividing by one half?  
230 There is a certain rationale for dividing power benefits equally between the two parties. Canada provides  
231 the regulation; the United States provides the generators in which the power is produced, so we say ok we  
232 divide the benefits 50, 50. I guess in flood control, we provide the regulation, and they provide the land  
233 that would be flooded and therefore we should divide the benefits 50, 50. But this was something decided  
234 by the International Joint Commission, and clearly what lay behind it was that there had to be some  
235 benefit to the United States, otherwise they would not go into it. They had alternatives within their own  
236 country; projects that they felt at that time they could build, that would provide the same control the same  
237 flood control in the United States.

238 Now whether or not, as things turned out, they could have built them I don't know, they have  
239 built some of them, others are still on the drawing boards. But as I say the IJC recommended this division,  
240 they recommended that the payment could be made as a lump sum payment in advance, or as annual  
241 payments into the future. But in any event, the benefits should be calculated in advance, so when you go  
242 into a Treaty, you know exactly what the flood control payments are to be. And they were to be based  
243 upon procedures such as the Corps of Engineers had evolved at that time, where they estimated at that  
244 time the build-up in the Columbia flood plain in 1985, and they estimated what damage would be caused  
245 by repetitions of floods such as the 1894 flood, which is the maximum flood of record. But they certainly  
246 were not going to pay us on the basis of that 1984 flood occurring every year. That's ... I don't know  
247 what the probability of that one was, once in every 1000 years Bill (Chin)? So the payment was based on  
248 an average condition.

249 Another thing that should be remembered in looking on flood control, is that when we elected to  
250 take our payment in a lump sum payment, we negotiated it so that the annual benefits of the 60 years of  
251 the Treaty, or the 56 years because the flood control benefits are not paid to us until the projects are in  
252 operation, would be discounted to a present worth value at the U.S. rate of interest which I think was  
253 3.5%. This is the rate of interest that the Corps of Engineers at the public utilities districts paid in the  
254 United States at that time, which was well below the interest rate that was applicable in Canada. By using  
255 the lower interested rate, we got a much higher payment in Canada than we otherwise would have. I think  
256 that if we used our own, let me get ... I'll try and find a reference. If we used the Canadian interest rate,  
257 and taken it at an annual increment I think we found that at the time the 64 odd million dollar payment we  
258 got in advance, was more than equal to the value of the annual payments in perpetually if we used  
259 Canadian, the value of Canadian money at the time.

260 Another factor to be remembered is that similar to the situation with power, it's a story of the  
261 early bird gets the worm. There's only so much flood control storage required in the Columbia Basin to  
262 reduce the flood damage to their design levels. And like in power, the first project, the storage project you  
263 add, produces the greatest benefit, and the ones thereafter produce incrementally smaller benefits. Now, in  
264 the case of flood control the Canadian storage was assessed the same degree of benefit as existing projects  
265 that were in the United States in that time. So if you work out the value of an acre foot of storage, I think  
266 it was \$1.38 per acre foot per year for flood control benefit, the Canadian storage was credited with that  
267 same \$1.38 as was Grand Coulee, which was already there, and which was already providing benefits. So

268 we were not relegated to an incremental assessment for flood control, but got an equal value to the US  
269 projects. We also in calculating the flood control... as I say there was more storage actual going to be  
270 built than was required to reduce to the flood damage to the 800,000 cfs level at The Dalles which was the  
271 design target. And because of the location of the Canadian projects we were given a 22% bonus (I  
272 believe) over what would have been a normal payment to Canada. Because the Canadian storage at that  
273 location was controlling 18% of the flow, the total flow of the Columbia River at The Dalles, but over and  
274 above that, there was a 22% bonus given because of the effectiveness of the Canadian projects.

275 I've seen comments recently on flood control that I think I would like to comment on even  
276 though I understand that Professor Swainson has already done it. The references being made in the Press,  
277 that in 1972 the damage prevented in the way I read it in the Press, by the Canadian storage projects was  
278 something like 214 million dollars in that very high year of flood. The facts are that in that time in 1972,  
279 of course Mica was not finished yet. It was not storing water. So the projects in Canada that were  
280 operating in 1972 were Duncan and Arrow Lakes, and they provided somewhere between 20-25% of the  
281 total storage available to control floods that year. And I may say that to begin with that the 214 million  
282 dollars was the flood damage prevented in the whole Columbia Basin, by all storages in the Basin... not  
283 just the Canadian Storages. As I say the Canadian storages provided somewhere between 20-25% of the  
284 storage. So if you take 25% of 214 million you get 53 million dollars. If you take the Canadian half share  
285 of that you get 26 million dollars. So there is a slight difference between 26 and 214 million.

286 If you look at the 69 million dollars that we were paid for flood control benefits in advance,  
287 discounted at that low interest rate, and then start accumulating interest on that, since they were paid in  
288 '67 and '68, you'd find that we would have credit, something on the credit side of the ledger somewhere  
289 near 90 to 100 million dollars. You pick your interest rate. I don't know what interest rate you'd like to  
290 use. But don't forget the value of money... that money was paid in advance, and has been accumulating  
291 interest in one form or another since that time. So certainly they had a large flood, and certainly Canadian  
292 storages contributed to that flood protection. The probability of a reoccurrence of that kind of flood is  
293 maybe once or twice in the next six years of the Treaty [2011 Editorial note: Or is this 60 years?]. And  
294 you must remember that the flood benefit was calculated on an average annual payment. So the payment,  
295 we are getting payment for years where there is no flood protection provided at all, such as last year...  
296 there sure wasn't any flood threat last year. And yet under the negotiated Treaty, we received the benefit  
297 of the flood protection payment for 1973. So in a way it was an insurance premium that the United States  
298 was taking out. The premium on the insurance the United States was taking out and they paid us 69  
299 million dollars for it. And only time will tell whether we were underpaid or overpaid.

300 But you must also keep in mind, that the, there is no extra operating procedures required really in  
301 Canada for flood control. The procedures that we follow for power generation at our projects almost  
302 automatically produce the flood control protection at the same time. There was an argument made that we  
303 are committed to provide flood control in perpetuity. Well that's an over-simplification of the facts also.  
304 Let me run down this list of what our commitments are for flood control. First of all we have a  
305 commitment to meet the assured plan of flood control in the United States that's to keep the water level  
306 down to 800 thousand cfs down near Portland. That commitment is for the period of the Treaty only: 60

307 years. And to do that we provide up to 8,450,000 acre feet of storage in Canada. Not the 15.5 million that  
308 we're building but only 8,450,000, of which only 80 thousand acre feet is at Mica. In fact what is being  
309 built at Mica is a dam capable of storing 20 million acre feet. So of that 20 million acre feet, only 80  
310 thousand is tied up in any way in this assured flood control plan. For that, the factors governing that, we  
311 have committed ourselves to operate in accordance with operating plans, which would call for evacuation  
312 of the storage when required, and as I say normally that's exactly the same as power evacuation. We  
313 would operate to minimize US and Canadian flood damage, and we will refill the storage as requested by  
314 the US Entity after consultation with the Canadian Entity. The US obligation is to pay us 64.4 million  
315 dollars US which came to 69 odd million dollars Canadian, which was capitalized, I'm sorry the correct  
316 interest rate was 3 7/8%.

317         The next stage of our operation was to provide other benefits below the 800,000 cfs, down to  
318 600,000, and again that commitment runs for 60 years. And under that we have committed ourselves to  
319 operate any addition storage in the Columbia basin within the limits of the existing facilities. And  
320 payment for that the United States if and when they call for it, and they have not done it yet, would make  
321 a payment to us of \$1.875 million for each of the first four calls they make. They would pay us nothing in  
322 terms of dollars thereafter. But they would also reimburse us for any electrical power lost at the Canadian  
323 plants as a result of operating for flood control, so we would not be out of pocket any power generation.

324         After the period of the Treaty, and I think this is the important part, and as long as the Columbia  
325 River in Canada contributes to flood potential, and that's going to be a long time, Canada has a  
326 commitment to operate any storages existing within the basin at that time. There's no compulsion for us  
327 to keep Arrow Lakes there if we don't want to, but if it is there, we will operate it within the limits of the  
328 storage reservoir that's there. Canada shall operate as required to meet flood control needs after the  
329 Canadian Entity or the Permanent Engineering Board has considered the need. No calls for this storage  
330 can be made unless all of the United States storage existing at the end of 60 years, after ratification of the  
331 Treaty is used first. In other words, only after the US uses all of its own storage, and they can still prove  
332 that there is a need for the use of Canadian storage, does Canada then have a commitment to operate any  
333 existing storages. And if we do operate the storages, the United States must pay us all operating costs in  
334 providing the flood control, plus compensation for any economic loss in Canada, including power  
335 generation. So we're not benefiting from it, but neither are we going to lose from it.

336         So what we have, we have projects in Canada that have been completely paid for and we have  
337 said to our neighbours to the south, all right if the projects are there, and you can prove a need, we will  
338 operate those projects to prevent flooding in the downstream country provided we are reimbursed any  
339 costs. Now should, the question remain, should we have said that they have to pay us in perpetuity? I  
340 don't think so because if they had gone and built their own projects, their projects would have been  
341 financially written off by that time, and they would have had the flood control at no cost, other than  
342 operating cost.

343         I think I can leave flood control then and come to power benefits. This one I have more difficulty  
344 trying to explain to you ... it's extremely complicated. I guess I had 6 or 7 years of working on computers

345 calculating downstream power benefits until I had nightmares. But, I must say that again you must recall  
346 that there was a system of storage in existence in the United States such as Grand Coulee, at the time we  
347 were negotiating the Treaty. And the first added project after that, that provided storage got most of the  
348 downstream benefits. Again it's the case as I say of a decreasing benefit as you add more and more  
349 storage, and there's a sketch in the blue book that indicates just how quickly that benefit drops off ... if I  
350 can find it. Now we gave an example of increments of 5 million acre feet of storage. The first added  
351 increment would produce 400 megawatts of energy, the next 5 million acre feet would provide 260, the  
352 next 5 million 100, and the next 5 million only 60. So you see how critical it was for Canada to end the  
353 negotiations to get what we called at that time, first added credit. And in negotiating for that first added  
354 credit, and of course the US wanted to build Libby, it wanted to get first added credit for Libby.

355 But we kept referring back to the International Joint Commission principles. Which, while they  
356 were not formally adopted by either government, they were adopted as guidelines for Treaty negotiations.  
357 And those principles said that the project that should be built first is the one with the best benefit-cost  
358 ratio, no matter what country it was in. And I think they had some weasel words in there "with due  
359 consideration to other factors" or something like that. Well one other factor that the United States argued  
360 was the time in which the project could be built. They say you may have a project with a very good  
361 benefit cost ratio, but it can't be completed for 8 years in the future, in the meantime we have Libby that  
362 we can have done in 5 years, therefore Libby should get the benefit. The only project that we had that met  
363 both criteria, benefit cost ratio and also rapidity of construction was the Arrow Lakes project. So Arrow  
364 Lakes went in for a number of reasons, one of them was it produced the lion's share of downstream  
365 benefits in the United States which we got half, and the second one was it provided a very effective buffer  
366 between the Canadian generating system centered at Mica Creek and the two plants, Downey Creek and  
367 Revelstoke Canyon downstream at Mica, and the United States system.

368 I guess I'm diverting slightly here but people argue about that. They argue that the Arrow Lakes  
369 reservoir was not essential as a buffer between the Canadian system and the US system. They say you  
370 could have operated Mica completely integrated with the United States system; you wouldn't have needed  
371 Arrow Dam. But I argued at that time, and I argue now ... I don't know whether if it's in our long term  
372 interest to enter into a cooperative undertaking where to get the maximum generation at site in Canada we  
373 have to operate totally connected, totally reliant on the United States power system. So there's an element  
374 of independence there that we paid for. And we're finding as time goes on that the buffer provided by the  
375 Arrow Lakes storage is proving critical, and that we can develop generating plans at Mica, designed to  
376 produce the maximum power in Canada, and still meet our downstream commitments, in terms of  
377 downstream power and flood control development.

378 But the power benefits during the course of the IJC negotiations, if I can take you back that far,  
379 they started off talking not about power benefits in terms of kilowatts and kilowatt hours, but benefits  
380 expressed in dollars and cents. In other words, how much additional energy and how much additional  
381 capacity does the regulation of the river in Canada produce in the United States, and what's the value of  
382 that commodity... let's share that equally. Sorry, let me go back on that. We calculate the value of the  
383 power benefit, and then we deduct from that gross benefit, costs incurred by both companies before the

384 benefit can be produced. In the case in Canada, it would be the cost of building the reservoirs, the dams in  
385 Canada. In the case of United States, and this is where we came up against the problem, it would be the  
386 cost of putting in the generators at the United States power plants to produce the extra power. The United  
387 States said, "Now hold on. Granted we built Grand Coulee in the depression years, but the fact is that that  
388 was an investment by the United States... an investment that's critical before you can produce power  
389 benefits at Grand Coulee. We're not going to write that off. If you're going to be starting to add up,  
390 adding up costs and benefits of both countries we have to work into that formula some part of the cost of  
391 the Grand Coulee Dam, brought up to present dollars, not 1936 or 39 dollars, whatever they were." So the  
392 thing fell apart on that, and the IJC ended up recommending that forget about the economic benefits in the  
393 two countries, measure the power benefits in physical terms not in dollars and cents.

394           Imagine them in terms of added capacity to generate at any time and average energy generated.  
395 Now this is probably where I get into trouble trying to explain the difference between the two. I guess  
396 the... and I see my friend Larry Higgins has gone back to that, but the best parallel I can draw is a person  
397 that owns the car (... is this the chalk here?), where he has an engine here of an undetermined horse  
398 power, he has a gas tank sitting right here, which is pretty large, and way off in the distance, and in the  
399 case of the Columbia some 400 miles off in the distance, he has another reservoir of energy, which in this  
400 case is the Mica Dam. Now these are the two inputs for energy, plus contributions along the way. Now  
401 energy is the total amount that he can take out of all these reservoirs in terms of kilowatt hours. It's the  
402 actual number of kilowatt hours generated, with and without this Canadian storage. First you operate this  
403 car if you like, see how many miles you can travel without the Canadian gas tank sitting on the back of it.  
404 And then you do it again with this gas tank sitting there regulating this flow, and the difference is the  
405 increase in actual generation, or actual miles if you like, that this car can travel: that's energy... the actual  
406 physical output of work. Capacity is the rate at which you can accelerate, and decelerate. Your system  
407 load fluctuates all over the place like this. The capacity is the ability to meet the optimum peak. Say it is  
408 January and everybody is trying to heat their houses, and everybody gets up in the morning. It could be  
409 8am on January the 2<sup>nd</sup>, but you must always have the capacity in your power system to meet that peak  
410 plus some spare on top of it in case generators are out. [End of first tape.]

411           Now the person that owns this power plant, and assume this is the Grand Coulee power plant, or  
412 an engine in a car, he can have a 100 horse power engine there, or he can have a 400 horse power engine.  
413 What happened was that when we were negotiating the Treaty, they had a 100 horse power engine, and  
414 now they're building to put in the 400. But that storage sitting way up here, has no effect on how quickly  
415 and how rapidly that car can accelerate... he's got all the energy he needs for that short term acceleration  
416 sitting right on his door step at the Grand Coulee power plant. I'm talking about short-term peaks, hourly  
417 peaks in the system. Now there's no way that a reservoir of water sitting 400 miles distance in Canada can  
418 be operated in such a way that you release a slug of water that travels that 400 miles and just happens to  
419 hit the Grand Coulee forebay at 8 am in the morning. Now they don't need it. They've got all the water  
420 they need sitting right at the Grand Coulee power plant for that kind of operation. So there's no such  
421 thing, nor do we have a commitment to operate on a daily basis.

422           Our commitment is to release water over a monthly period... a certain amount of water to be

423 released from Canada over a period of a month. There's no way we're tied down to a daily operation, or  
424 even a weekly operation, although the Canadian entities are today operating on a weekly basis, but there's  
425 no commitment under the Treaty to do that. So coming back to the capacity benefit, there's no such thing  
426 as a daily capacity benefit to Canada, but there is a seasonal benefit. And that is, you take the worst  
427 stream flow conditions on record, and you study from the peak system, what peak load you can produce  
428 with and without Canadian storage... and we get credit for that capacity. But in time that reduces. I hope I  
429 haven't lost you here. In time that reduces and that's what Mr. Higgins and others are complaining about;  
430 they argue that it does not reduce in time.

431           But I have had the experience of negotiating another draft agreement which was never  
432 implemented because the authority to build the dam in the United States was never obtained. But in that  
433 case, the United States was the upstream part and Canada was the downstream. This happened to be on  
434 the St. John river, in New Brunswick. And the St. John River in New Brunswick... St John power system  
435 is a very mature power system. It's got hydro plants, it's got thermal plants, and we applied the same  
436 principles as we did on the Columbia, and we said and we had a draft treaty already, that there were no  
437 capacity benefits at all from upstream storage in the United States: just energy. So I, without getting into a  
438 lot of details on it, I can only say to Mr. Higgins, he and I have agreed to disagree for years on this. He is  
439 a load forecaster without being too cutting I might say we had his superior as a consultant with us at the  
440 time who was a major power system planner for Ontario Hydro, Mathew Ward, as a consultant with us  
441 when we were negotiating ... calculating these benefits. So Mr. Ward who was a senior member of  
442 Ontario Hydro, he agreed that capacity benefits decrease in time. Now the only possibility that I would  
443 think of getting additional capacity benefits, relates to the Arrow Lakes project, because of its proximity,  
444 just north of the border, to the Grand Coulee reservoir. I suppose that theoretically you could operate  
445 Arrow on a daily basis so that it would help maintain the head at the Grand Coulee power plant on a daily  
446 basis, and there might be something possible there. But all I can say is that under the Treaty, our only  
447 commitment is to operate on a monthly basis.

448           Now the other thing I think you should remember, and this is very critical as time goes on, that  
449 under the Protocol to the Treaty, Protocol which was negotiated under the Liberals when they came in  
450 power in 1968... 1963 sorry I've lost track of time, thank you. What sticks in my mind in 1968 ... there's  
451 a paragraph 7 in the Protocol as contemplated by article such and such of the Treaty, "Canada shall  
452 operate the Canadian storage in accordance with Annex A and hydro electric operating plans made there  
453 under." Also as contemplated by Annex A and B of the Treaty, "these operating plans before they are  
454 agreed to by the Entities will be conditioned as follows". In other words, our commitment to operate is  
455 conditioned by this, "as the downstream power benefits credited to Canadian storage decrease with time  
456 the storage required to be operated by Canada, pursuant to paragraph 6 and 9 of the Treaty will be that  
457 required to produce those benefits." So in other words in some point in time, the calculations show that  
458 our benefits are reduced by a factor of 10, they're down to one tenth of what they were, our only  
459 commitment to operate storage in Canada is to operate enough storage to produce those reduced benefits  
460 in the United States. So if they, the United States can not argue two ways. They cannot say the benefits  
461 are being reduced, but you have to continue to operate all of the Treaty storage. They can't have it both

462 ways under the Treaty. If the benefits stay up, ok we will operate our plants to meet those benefits.

463           Going to the last point on the sale, I think the important thing to remember there is that the  
464 objections that have been aired by the equality or inequality of the amount of money that was paid to  
465 Canada, to British Columbia for the sale of the downstream power benefits, that criticism is not a  
466 criticism of the Treaty. The Treaty called for the return of power to Canada, but left the option open to the  
467 BC Entity, BC Hydro, to sell the power if they wished. But if people are talking about a renegotiation of  
468 the price paid they're not talking about a renegotiation of the Treaty at all. They're talking about a  
469 renegotiation of a contract entered into by BC Hydro and a group called the Columbia Storage Power  
470 Exchange which purchased Canada's entitlement to downstream power benefits for the first 30 years of  
471 the Treaty. After that 30 years is up, the basic elements of the Treaty are reinstated, and British Columbia  
472 has the right to get the remaining downstream power benefits back to BC in terms of power, or to enter  
473 into a new sales contract. So I think that is important. It's easy to be critical with 20/20 hindsight about  
474 whether or not the payment was large enough, but we went through a massive exercise of calculating or  
475 trying to calculate in advance over 30 years what benefits would be produced, and those benefits change  
476 depending upon many, many assumptions: The rate of load growth in the United States; the amount of  
477 water that would be taken out of the river for irrigation; the amount of water required for the irrigation  
478 pumps at Grand Coulee, and; whether or not we're taking a 20 year period of record or a 30 year period of  
479 stream flow record.

480           So we went through that exercise and we struck a bargain on what we felt the power benefits  
481 would be over the next 30 years, and negotiated just hard nosed negotiations over a payment for those  
482 power benefits, which worked out at the time to something like 4.4 mills per kilowatt hour for the energy  
483 sold. And, here again, the sale was brought about as I think you are all aware by now, by the desire of the  
484 BC government to go ahead with the Peace River development, and at that time, there was no way that we  
485 could see a need in British Columbia for both the downstream power benefits from the Columbia, and the  
486 power from the Peace. So the options opened to us at that time were to forget about the Columbia entirely  
487 and go ahead with the Peace, or to go along with British Columbia's desire to sell the power in the United  
488 States.

489           So we negotiated the sale of the power, we negotiated a payment in advance, a payment that  
490 represented the kilowatt hours that we felt would be produced over the next 30 years, all discounted again  
491 at a low interest rate, in this case 4.5% (I believe), which again was a lower interest rate than applied in  
492 Canada, and we got the benefit of that. And it came out as you're, I think, well aware at about 274 million  
493 dollars, paid in 1964. At that time we, what we did, we took that 274 million dollars, we assumed it would  
494 accumulate interest in Canada at 5%, we added to it as the projects would be completed, the flood control  
495 payments the United States were committed to pay us, and accumulated those at 5% interest up to April 1  
496 of 1973. And that came to 501 million dollars... 501.1 million dollars. On the other side of the ledger  
497 then we took the estimated cost of the Columbia projects in Canada: Duncan, Arrow and Mica, and we  
498 accumulated their costs on a debit side... again 5% interest during construction, and those costs came to  
499 447.7 million. So that's what gave rise to the often-quoted comment that we would have a surplus at the  
500 end of something like 53 millions dollars. In other words the Treaty projects would be paid for and there

501 would be money left in the bank.

502 Well you know what has happened. The cost of everything has escalated, and unfortunately from  
503 looking at the ledger, I don't think the interest rate we got on our deposited 274 odd million seems to have  
504 escalated because for some unknown reason it has only accumulated now to 480 million, not 501 so  
505 somehow we got less than 5% interest in BC on that money. I don't know how that could have happened,  
506 but in any event, rather than having a 53 million dollar surplus, in effect what we faced on the first of  
507 April 1973, BC was out of pocket according to my calculations, based on numbers given in the BC  
508 legislature about 78 million dollars. I noticed in last year's annual report of BC Hydro, it was something  
509 less than that 68 million dollars. Having reached this point then we can sit down and say "well what did  
510 we get for our sale of the benefits?"

511 We got the Arrow Lakes Dam paid for completely, and recall all we have sold now is the first 30  
512 years, not the whole 60 years. We have the Duncan dam paid for, and again we have sold 30 years of  
513 power generation from it... downstream benefits. But out of Duncan we get benefits in the Kootenay and  
514 Canada which are not entered into this calculation at all, and we have the Mica Dam paid for. And under  
515 the Treaty, well with the 78 million dollar overrun we have. Under the Treaty the Mica Dam, all we  
516 require there is 7 million acre feet of storage, so if we had wanted to just meet our Treaty commitments,  
517 we would have built a low dam at Mica with 7 million acre feet of storage. And of course it wouldn't  
518 have cost nearly the 330 million dollars that had been paid out because what we have now is a dam with  
519 20 million acre feet of storage which is the cornerstone for power generation on the Columbia River in  
520 Canada. So we have a deficit of 78 million dollars, but in effect what that means is we have Mica costing  
521 us 78 million dollars. If we did not have a Treaty, if we had not sold downstream power benefits, we  
522 decided to develop the Columbia system on our own, forget the United States, let's do it ourselves. Mica  
523 dam still would have cost 330 million dollars. Under the Treaty it's costing us a net outlay of 78 million.  
524 Just on that simple assessment there's a saving of roughly a quarter of a billion dollars.

525 As to what happened in escalation, I don't really think that the actual cost of building the dams  
526 themselves escalated that much, although in the case of Mica perhaps it did because they had to widen the  
527 base and the top of the dam to some extent. The case of Arrow Lakes ... I think the escalation was  
528 largely due to improvements that were made in the reservoir. And the cost of those greatly exceeded the  
529 original estimates. But I'm sure Dr. Keenleyside will tell you tomorrow, that it was not a case of replacing  
530 like with like. If it was a gravel road there to begin with they did not put a gravel road back in... you'll  
531 find a paved road there with a new ferry system operating. Those of you that were familiar with Nakusp,  
532 community of Nakusp along the lakes before at the waterfront with its old CPR pilings and railway  
533 sidings. You wouldn't recognize it today with its beaches etcetera. So they put a lot of money into that.  
534 They did an excellent job of clearing. And I think, in the case of Arrow at least that's where a lot of  
535 escalation came about. Time will only tell as to what the benefits are. I think there are benefits of the  
536 Treaty obviously. As I say that simple calculation shows that a quarter of a billion dollars of benefits as  
537 compared to go it alone philosophy.

538 On top of that you have the flood control protection in Canada, you have the benefits in the

539 Kootenay River by Libby which we do not have to pay for or we do not have to share those downstream  
540 benefits, and you have the power potential produced at Downey, in Revelstoke. And I might add that the  
541 power installation at Mica alone is 2600 megawatts. If you were to put in 2600 megawatts of nuclear  
542 power today, the bill you would be facing is approximately 2 billion dollars. That will, don't forget, don't  
543 at any time think that it's only the costs of the Columbia that's being escalating in time, the cost of  
544 everything has been escalating. And although I cannot tell you today what the cost of Mica generation  
545 will be when it eventually starts to generate in 2 years time and is delivered to Vancouver. I'll lay you any  
546 amount of money it's well below anything else that you can produce at this time.

547 That runs me through my list... how are we for time? I don't know whether I should go through  
548 the Press clippings. Want me to do that? It's the only way I can refer back to what other people are  
549 reported as having said, and as I say, I hate going by newspaper clippings, I get misquoted many times,  
550 and I'm sure other people get misquoted. What one article I have here is the one done in Ian McDougal's  
551 presentation in front of you. He says, "However BC wants to gain three things through renegotiation.  
552 First, more flexibility in using the water flow of the Columbia river." I don't know how he would achieve  
553 that. Flexibility of operation in Canada was almost or always foremost in our minds during these  
554 negotiations. As I mentioned to you, it's one reason that we included the High Arrow Dam because it  
555 provided a large reservoir to act as a buffer between our power generation in Mica down in Revelstoke  
556 and power generation in the United States.

557 We have flexibility to divert, much more flexibility to divert than we had before the Treaty. Our  
558 right to divert before the Treaty was limited by the Boundary Waters Treaty. I'm sure Mr. Professor  
559 Swainson would pick me up if I erred. The Boundary Waters Treaty first of all called for compensation if  
560 the upstream party diverted... it called for compensation to the downstream party. And the Boundary  
561 Waters Treaty could be terminated by either party on 1 years notice so that really didn't give the upstream  
562 party much protection. Under the Columbia Treaty, we have the right to make diversions from  
563 consumptive uses which includes irrigation, you name it other than power generation ... at any time with  
564 no liability for damage downstream. We have the right to make specific diversions for power purposes, as  
565 I had mentioned to you those three arrows. Although I doubt very much they will ever be exercised.

566 And we have found that there is another clause we have in the Treaty, we find that in operating in  
567 downstream benefits that this, even with the Arrow Lakes reservoir as a buffer, we find that it is  
568 infringing upon our flexibility to produce power in Canada, that we can effectively withdraw from our  
569 commitment 500,000 acre feet of storage each year up to a maximum of 3,000,000 acre feet. We  
570 wouldn't physically withdraw the storage but the operation would be changed so that in effect it would  
571 have the same reduction in downstream benefits in the United States as if we had removed the storage  
572 from Canada. So we have the right to do that also. Now because we sold the downstream power benefits,  
573 if we do that we have to make some compensation, because the benefits are not as great as they, they were  
574 originally contemplated to be. So I think in every turn, we did try to put in flexibility in the system, so I  
575 really don't know what Professor McDougal has in mind.

576 He said second, "We want to make it clear we are not making a commitment for all time to allow

577 the present flow to continue at historical rate.” Well of course we’re not. There’s no way we’re making  
578 that commitment. I’ve mentioned to you that our commitment for flood control is to provide a regulation  
579 by what storages may exist in Canada off into the future, provided that the United States can show us that  
580 they need this protection, that all of their storages will not protect them from flood damage. We can divert  
581 the water, either from the Kootenay to the Columbia, we can divert it anywhere ... into the Prairies as it  
582 was proposed at one time for irrigation. So again I don’t know really what he means here commitment for  
583 all time to allow the present flow to continue. I often sometimes think that these people propose building  
584 a dam down at the border and bottling the water. But I don’t know, you know the Columbia always did  
585 flow downstream.

586 Thirdly, “I think we might like sometime in the future to recover some of the land we lost or  
587 obtain compensation that more closely reflects the benefits being received as a result of that land being  
588 inundated from the flooding.” I can recall the External Affairs hearings that Bert Herridge, a member for  
589 Kootenay West who was always one that was prodding me and digging me at the time... questioning me  
590 about our need to commit the Arrow Lakes reservoir for all time. He said, “Couldn’t we take down at  
591 some time and see whether or not the land and the silting isn’t more valuable as an agricultural area?” I  
592 replied yes we can after 60 years, but I thought it would be easier to open the gates rather than tear the  
593 dam down.

594 And we have that right. Our commitment to operate the Arrow Lakes reservoir runs strictly for 60  
595 years. And for some unknown reason we feel that the silting from the Columbia has produced a wonderful  
596 agricultural area in there, we have in theory that right. But I don’t expect to ever see it. For those of you  
597 that know the Arrow Lakes, you will know that in most cases the shoreline is very steep. The areas that  
598 were badly effected by the flooding were the alluvial flans that came out into the lake at the mouths of  
599 various rivers, and the area between the head of the lakes and Revelstoke where the Columbia river  
600 meanders down into the lakes. And in that case I might add, we could just lower the level controlled by  
601 the Arrow Lakes dam down to what the normal water level in the lake is and in effect end up after 60  
602 years with what General McNaughton always called the Lower Arrow Dam capacity to store higher  
603 would always be there. But we could just lower the controlled level, and if you wanted you could reclaim  
604 all that land between Revelstoke and the head of the Arrow Lakes ...we’re not tied in any way under the  
605 Treaty after 60 years.

606 “BC gets none of the downstream benefits for water used for consumption which is valuable and  
607 sells in California for upwards of \$200 per acre foot, and about \$150 in the southwest,” he said. Now this  
608 is one we had thrown at us too, and you will find reference made in the External Affairs hearings to it. It  
609 also, it assumes that the Columbia River in its natural state did not go down to the United States. There’s  
610 more water in the Columbia River now, or was before being regulated, than they would ever need for  
611 irrigation ... than they would ever want to divert into the arid southwest into California and Nevada. And  
612 I may say that the points of diversion that had been studied, one was from the Kootenay down through  
613 here, and the other one was from the Snake River. I know of no scheme that involves diversion of the  
614 main stem of the Columbia itself up over that range of mountains and down into California. But decided  
615 entirely from that, the Canadian’s storage in no way provided additional water in the Columbia system:

616 all the Canadian storage does is re-regulate the flows that are already there.

617 So we're not selling them water, we're selling them a system of regulation of the river. And in  
618 fact, the regulation for power purposes and for flood control purposes takes water away from the U.S.  
619 during the spring and summer... at the time they would be wanting to divert it out of the Columbia for  
620 irrigation purposes. That's the time we're storing water in Canada, and we give it back to them in the  
621 winter, when they need it for power generation and when they don't need it for irrigation.

622 "BC lost for perpetuity whatever economic potential that existed in the flooded Arrow Lakes  
623 region." Well I just pointed out to you that we have not lost that. There were major losses question mark  
624 (I don't know what he means), in the construction of the Duncan and High Arrow Dams which were built  
625 solely for U.S. flood control, and generate no power. Of course they generate downstream benefit power  
626 in the United States, which under the Treaty we're entitled to have, a very large amount of power. And  
627 the Duncan dam generates power in Canada at the Kootenay Canal plants, the blue squares you see on  
628 that map. So that's the slight simplification.

629 "BC has lost the power to vary to any great degree the flow of the Columbia waters." Well I just  
630 assured you that the flexibility that we have put into the Treaty has proven to be useful. We're now 10  
631 years into the Treaty, and we're working out assured plans of operation 5 years from now 1979, and we  
632 have found that the flexibility to operate as we need to operate for maximum generation in Canada is  
633 there. That the factors we built into the Treaty such as the Arrow Lakes Reservoir are adequate to do that.

634 "We have ceded to the United States whatever legal claim we may have had on the on-going  
635 flood control benefits that the US gets from the Canadian portion of the river." As I say after 60 years we  
636 have. We have said as an upstream country, upstream neighbor, we have gotten benefits from you, we  
637 have paid off our dams, and we will if essential operate whatever storages we have if you ask us and if  
638 first of all, you use everything you have in your system to try to prevent that flood and you compensate us  
639 in any losses we may incur in doing you that favour.

640 And he comes back to that 214 million dollar saving for flood control in 1972 which I have  
641 explained. "BC got locked into very expensive power," he says. What's that saying... time will tell? But  
642 at the present time I know what nuclear power costs and I don't know what other power generation is  
643 costing and I say that you're going to have lower cost power from the Columbia than you can get from  
644 any other source of power at this time. You're getting a 330 million dollar dam for a net outlay of 78  
645 million dollars. If you can't do something with that, and produce low cost power, then there is something  
646 the matter with the system.

647 "The United States got the best imaginable deal in terms of gaining long term control over the  
648 upper Columbia and Kootenay." As I've explained to you the differences of view between the  
649 McNaughton plan and the Treaty plan, and the fact that if in time we do want to make those diversions  
650 from the Kootenay, we do have the legal right to do it. But there seems to be, and I notice at the end of  
651 this article, there seems to be an association here between what was done on the Columbia, and what's  
652 being done on the Nelson Churchill in Manitoba, and what's being done on the James Bay project in

653 Quebec. And I can speak with a certain degree of knowledge on all of those projects, but inherent in the  
654 comments that Professor McDougal is making about the Columbia are his, his concerns about sell-outs to  
655 the United States.

656 And he lists these other projects in the same category. And the fact remains that the James Bay  
657 project no matter what you may think of it, is required for the power needs for the province of Quebec.  
658 And the delays they are experiencing now are critical delays. And they are going to have to, they have  
659 already ordered one nuclear unit, they may very well order another nuclear unit. This just goes to show  
660 you that they need that power. The only way they are going to have any surplus power to sell to the  
661 United States or to sell to Ontario or to sell New Brunswick which they, they are selling power to New  
662 Brunswick now though not from James Bay, is to accelerate the construction of James Bay, to compress it  
663 into a shorter timeframe. If they do that, and if it proves economic to do that, they may have power  
664 surplus for their own needs, but for only a very short term. So James Bay is being built for Quebec's  
665 power needs no matter what you may read in the Press. The Nelson Churchill project, and I have just  
666 come from a meeting on that yesterday, is being built for Manitoba's power needs. The Federal  
667 government owns the transmission line that brings Nelson River power down to Winnipeg. It may be  
668 again that if Manitoba decides to escalate the rate of construction of new power plants on the lower  
669 Nelson that for a short period of time they will have surplus power that they can sell to north-western  
670 Ontario, to Saskatchewan or to the Minneapolis - St. Paul area. But it will be relatively small amounts of  
671 power, and for relatively short periods of time, and at an economic advantage which in turn helps the  
672 power consumer in Canada. But as I say, there seems to be this association that any major project we do  
673 in Canada, is being done for the United States. That runs through Professor McDougal's comments.

674 So Larry Higgins, as I say, we agreed years ago to disagree on this... we do it smiling. "Payments  
675 to Canada in return for water storage were set at a reducing scale." I think that the only comment I can  
676 make to you there is that if they do reduce our commitment to operate, our storage reduces. The two are  
677 tied together. And as I mentioned before they cannot say that on the one hand that your benefits have  
678 reduced 90 percent, but you still have to operate all your storage the way we see fit. There's nothing of  
679 the kind. Our commitment to operate our storage and the commitment to operate any set quantity of  
680 storage, is tied directly to the benefits that we are credited with downstream.

681 And as I mentioned earlier, well he argues that the benefits of capacity were not known at the  
682 time of the Treaty calculations. As I say, I spent and Bill Chin over there all in white, spent years working  
683 on capacity benefits, and we had the benefit at that time of a consultant on leave from Ontario Hydro  
684 working with us. And we've had innumerable consulting firms... very competent engineers, power  
685 system planners look at it. And they're amazement is that we got any capacity benefits at all. They  
686 thought we got a very good deal on it.

687 And he quote again, "Nor does he believe that Canada can call for a scrutiny of the equity of the  
688 deal whereby we built a High Arrow dam that is useless to us for power generation, and has little value  
689 this side of the border for waters impounded... but must be maintained by us in perpetuity." I have  
690 already mentioned that in relation to Ian's comments. I don't know what more I can add on Larry's

691 comments. He talks again about the peaking situation. According to Higgins in the early 1960's, "the  
692 negotiators responsible for the Columbia Treaty had few examples to look at which would have shown  
693 the true economics of hydro peaking capacity in systems switching over from total reliance on water  
694 power, to mixed systems with thermal power stations." I think the best thing there is to refer Mr. Higgins  
695 to the Ontario Hydro system, the one he works for. Or in the area I live, there is a relatively small river  
696 call the Madawaska, with some upstream storage but without adding any more upstream storage, Ontario  
697 Hydro is going out and their putting in more and more generators, and old plants on that river. In other  
698 words they're getting peaking benefits by putting in more generators without any more storage being  
699 added up stream. But Larry seems to relate the ability to peak with the installation of upstream storage.  
700 The two are not necessarily related.

701 The other thing that I've brought with me and I hesitate to get into it, because this one really  
702 drove me up the wall, was the one that appeared in Weekend magazine, and I think that you mentioned  
703 before that someone already referred to this article by Ian Adams. It just seemed to me to be a  
704 compendium of all the nonsense that had been talked about on the Columbia River Treaty put into two  
705 pages. Well let me give you some examples. "Selling all of this water and power to the United States" he  
706 says... well there's no way we're selling water to the United States, we're selling a regulation of the river.  
707 The water always did go downstream; we're just putting it downstream in a different regime. And he says  
708 that, "Few people question the Premier's boast of free power from the Columbia or the sellout of our  
709 natural resources has not yet become a full blown political issue. Fewer still ask questions about possible  
710 ecological damage... the environment was not yet a reference point in the public's consciences. True  
711 there are some notable exceptions, General AG McNaughton as Canadian Chairman of the IJC fought  
712 long and hard with two Canadian governments against the terms of the Columbia Treaty." Yet no mention  
713 there that what General McNaughton was fighting for was projects that would flood out the whole east  
714 Kootenay valley, which would have been an environmental disaster. So that's the kind of reporting we're  
715 looking at here. I've got "x's" all over this article. Perhaps it's time to stop.

716 **Professor Cook:** Actually it might a good time to stop now, we can continue to tape, and we can have a  
717 cup of coffee and ask if we have any questions after that.

718 **Mr. MacNabb:** I think I've covered really most of the fiction in that article. You can't be involved in the  
719 project for 20 years with out developing biases, but I suppose that my bias' are at least based on 20 years  
720 of work.

721 **Audience:** [inaudible] What is the physical life of the project?

722 **Mr. MacNabb:** The life of the projects? 100 years plus. In some river systems you'd be concerned  
723 because of the silting of the reservoirs. But the silt load in the Columbia is not that great. You may get  
724 some silting in the upper regions of the Mica Reservoir but beyond that I don't see any problems.

725 **Audience:** What's the logic of the 20 year, 60 year, 80 year timeframes?

726 **Mr. MacNabb:** Well the logic of the 60 year logic is the fact that Libby would be amortized, the debt

727 would be written off, and therefore we could take significant amounts of water away from it without  
728 damaging it economically. 20 years was strictly a negotiation. It might be 20 years before we had the  
729 power plants on the Columbia in Canada all machined, and therefore diversion was an economical thing  
730 to do. This is another point about the McNaughton plan that under the Treaty, if we had agreed to build  
731 the storage reservoirs at Dorr / Bull / Luxor, we would have had to start out to do it immediately, because  
732 they wanted the flood control immediately, and also to get the downstream benefits we would have had to  
733 do it immediately. But what made those projects, what improved the economics of those projects although  
734 it didn't make them economic, was the added water it provided to Mica, Downy, and Revelstoke  
735 generators. But those generators wouldn't be in for 10, 15, 20 years but in the meantime would have to  
736 carry the economic burden of all of those storage reservoirs in the East Kootenay Valley.

737 **Audience:** Is there a rule of thumb that all the engineers use? Or is this drawn out of the air? Is it all  
738 neatly calculated according to anticipated returns or what?

739 **Mr. MacNabb:** No, you normally write off hydro projects over something like 50 years, now the reason  
740 why 60 years was chosen, was the Mica dam would take about 7 years to build so you have already taken  
741 out 7 years out, and you're left with 50 years, 53 years of operation. Is 7 years wrong? 7 years to build  
742 Mica. So is 53 years of operation at Mica under the terms of the Treaty? You usually amortize a  
743 transmission line off in 30 or 40 years. You amortize a nuclear plant off in 25 or 30 years if they last that  
744 long? Nobody knows yet. Certainly the UK experience is that they haven't lasted that long. But sorry,  
745 just, in hydro it could go on forever and a day. We have power plants sitting in the Ottawa River in  
746 Ottawa. Low head plants that were built in 1896 or something like that and they're still producing power.

747 **Audience:** [inaudible]

748 **Mr. MacNabb:** Very reliable power, and perfectly suited for peaking. Rapid responses to demands on the  
749 system which other power sources cannot do except for gas turbines or something like that... that's quite  
750 expensive.

751 **Audience:** [inaudible]

752 **Mr. MacNabb:** And your fuel doesn't cost you much.

753 **Audience:** You mentioned this business of you putting our Kootenay first, because the American's were  
754 in a hurry or collecting total benefits. And I'd like to hear you say this because you're the first, first  
755 speaker who's pointed this out. I'm delighted and disappointed because I thought it was an original point.  
756 But it intrigues me that when I read the minutes of the liaison committee policy so the planning of the  
757 strategy going to the negotiation meetings I would like to hear that. It strikes me that we, our side, were  
758 taken aback when the Americans responded to our first bid. Well you can have your three dams or  
759 whatever it was in Canada, if you build them quickly and that seemed to think who should rule over our  
760 side because that immediately made the costs or the financing prohibited in BC. And we seemed to have  
761 lost our initiative from that point on. We were then knocked back on our heels and then we seemed to  
762 come forward with this power.

763 **Mr. MacNabb:** Well I have to comment on that from the vantage point that I had during that period.  
764 Now I think I can predicate by saying that at the technical level, as opposed to the political level, all  
765 studies had indicated that it was not economic to build those dams in Canada in the East Kootenay Valley.  
766 Now you might have done studies that would have shown that the total McNaughton Plan would have  
767 been economic. But when you break that plan down to increments, when you look at the last added  
768 increment of cost and the last added increment of benefit, you always found that the Dorr / Bull River /  
769 Luxor projects did not pay their way. But from a negotiating point of view it was decided to go into the  
770 negotiations asking for a lot as a negotiating ploy. And they went in asking, my memory serves me right,  
771 something like 20 million acre feet of storage in Canada. Next added benefits you know on this  
772 incremental benefit thing, we say forget Libby, and forget any other projects you may have in mind in the  
773 United States. We will build 20 million acre feet of storage in Mica, as long as we get the first added  
774 benefits of adding this storage. And I really, I can't recall, quite honestly, can't recall what the reactions  
775 was in the United States. But I do remember they said, well one condition associated with it of course, is  
776 you must build them now. Because one thing we want now is we want the power benefits as soon as  
777 possible, and we want the flood control benefits as soon as possible. And if you don't want to build the  
778 ones in the Kootenay valley in Canada now, we are prepared to build Libby now. And that brought it to  
779 the crunch. Yes, we went through the mechanism, yes.

780 **Audience:** But is it this a ploy of saying alright you can have your bid, but now they'll change the time  
781 path off?

782 **Mr. MacNabb:** In some sense, no I don't know if they changed the time path; that was always one of  
783 their conditions.

784 **Audience:** You didn't seem to have anticipated that they wanted to build now, maybe I'm wrong. You  
785 said you realized that we would have had to build them quickly.

786 **Mr. MacNabb:** Well we always knew that one thing they wanted to get out of the Treaty; they wanted  
787 the conditions ... it went right through the IJC negotiations that preceded the Treaty negotiations, was  
788 flood protection on the Kootenay River in the United States. So whatever we did, whatever we did would  
789 have had to provide that flood control protection.

790 **Audience:** Can I correct again, get my mind straight. Did you say that when we went in we knew that was  
791 a big bid, a big opener, the 20 million feet of storage?

792 **Mr. MacNabb:** Everything was thrown in: High Arrow, Mica, Duncan, Dorr, Bull, Luxor?

793 **Audience:** What was our next best, what can we fall back to?

794 **Mr. MacNabb:** I think that... I don't think I can answer that. Because I think it depends upon the  
795 individuals. I think they all had different ideas that they might fall back to. And there was always this  
796 division of thought between the provincial people concerned and the federal government people  
797 concerned. And I think that it's fair to say that of the principles from the federal government they were

798 certainly moving along the lines of the McNaughton plan. On the provincial side and I might say on the  
799 technical side the McNaughton plan, from our point of view at least, was not an economic starter.  
800 Depended so much also upon the kind of deal you can get for Libby, and I think we ended up getting a  
801 good deal for Libby, so what do we do? It was always there in the background. We opened without it  
802 you're quite right.

803 **Audience:** Do you really expect it would be built? Even though everybody on both sides agreed that it...

804 **Mr. MacNabb:** Libby?

805 **Audience:** Yes

806 **Mr. MacNabb:** Depends who pays the piper.

807 **Audience:** But on the principles of the IJC and except, it should not be in it.

808 **Mr. MacNabb:** That's why I say those weasel words were in there, added in the benefit cost ratio, "with  
809 due regard to other factors", yes. But Krutilla, but you must remember that Krutilla's approach to the  
810 Treaty, even though he does say Canada got the best of the deal, was a very academic one. He approached  
811 it from what would have been the best development of the river system assuming it was all in one  
812 country. Now let's face it. We don't live in that utopia yet, and we went in the negotiations with, "What's  
813 the best deal we can get for Canada?" And the U.S. approached it the same way on the other side of the  
814 border. Whereas Krutilla, is this a valid criticism...?

815 **Audience:** He'd agree with you.

816 **Mr. MacNabb:** I'm sure he would.

817 **Audience:** Interesting that the IJC principles and the exercise in Canada ...

818 **Mr. MacNabb:** No not at all. You know there was a special IJC principle on Libby... I can't recall off  
819 hand... yes general principle three if I can find it now. "With respect to trans-boundary projects in the  
820 Columbia basin, which are subject to provision of article 4 of the Boundary Water Treaty, the entitlement  
821 of each country to participate in the development to share in the downstream benefits resulting from  
822 storage and then power generated at site should be determined by crediting to each country such portion  
823 of the storage capacity and head potential of the project as may be mutually agreed." In other words, they  
824 left it wide open, or an agreement to agree on something at sometime in the future. And that just didn't  
825 happen there. The IJC themselves could not agree. The General wanted nothing to do with Libby... it was  
826 a dirty name. He didn't want it in the principles at all, but clearly it had to be there for the U.S. wanted  
827 that project. And Libby played a part in all of the studies from the word go. So the US desire for Libby  
828 was not something that struck us suddenly in the negotiations.

829 **Professor Cook:** This was a very political thing too wasn't it? I recall one of the Senators from I guess  
830 Idaho I think it was, that the US senate hearings saying there was no project more popular than Libby in

831 his area.

832 **Mr. MacNabb:** In his area, yes I'm sure. I don't know what the benefit cost ratio on Libby is.

833 **Audience:** Could you actually see those, when you attended the meeting of the policy Liaison  
834 Committee? Could you see these kinds of political things that work between? Did you recognize them at  
835 the time... the kind of political ploy that was being dropped in?

836 **Mr. MacNabb:** Between the federal and provincial? Very much, of course. And at some times we were  
837 on a bit of an awkward situation because of the technical level ... We supported the position as being  
838 taken by the BC government at the time. You know here are the facts: The Dorr / Bull River / Luxor  
839 project is not economic. And yet there it was presented as the opening gambit in treaty negotiations.

840 **Audience:** And you're quite clear in your own mind there was no more than a ploy?

841 **Mr. MacNabb:** I say that depends upon the individual. Some people were strong supporters of General  
842 McNaughton's position, and forget the economics you technocrats... get out of the way. You know,  
843 control of the river is what's crucial, and the only way we can have ultimate control of the waters of the  
844 Kootenay River is to build dams in Canada, and divert that water over into the Columbia and then over  
845 into the Fraser if you like.

846 **Audience:** It was the whole package there, it was before wasn't it not just to three but four was put as  
847 packages ... one package was a ploy?

848 **Mr. MacNabb:** Now this is why I say it depends on the individual. Ray Williston may have looked upon  
849 it as a ploy. And Bonner may have looked upon it as a ploy, etcetera. But there could have been people in  
850 the federal side that were, as I say, supporters of the McNaughton plan and were seriously putting that  
851 proposal ahead.

852 **Audience:** Howard Green?

853 **Mr. MacNabb:** Howard Green, definitely. Yes I think Alvin Hamilton would have, yes.

854 **Audience:** How close is the Treaty to the optimum Canadian potential?